Company Profile
CONTENTS
INTRODUCTION TO GROUP FIVE 3
GROUP AT A GLANCE – SERVICE OFFERING 4 & 5
INVESTMENTS AND CONCESSIONS 6 & 7
– INFRASTRUCTURE CONCESSIONS
– PROPERTY DEVELOPMENTS
MANUFACTURING AND CONSTRUCTION MATERIALS 8 & 9
– EVERITE BUILDING PRODUCTS/GROUP FIVE PIPE
– CONSTRUCTION MATERIALS
CONSTRUCTION – BUILDING 10 & 11
CONSTRUCTION – CIVIL ENGINEERING 12 & 13
CONSTRUCTION – ENGINEERING PROJECTS 14 & 15
CONSTRUCTION – MIDDLE EAST 16
CONSTRUCTION – PLANT & EQUIPMENT 17
BEE PARTNERS/SIGNIFICANT AWARDS SINCE 2006 18
INTRODUCTION TO GROUP FIVE

Group Five is a provider of integrated building, infrastructure and engineering solutions. The group operates in South Africa, the rest of Africa, the Middle East and Eastern Europe. Since its listing in 1974, the group has played a major role in the development of southern Africa’s infrastructure, achieving a reputation both nationally and internationally for innovation and professionalism.

GROUP STRATEGY

1. Deliver quality and value in the building, infrastructure and engineering sectors through integrated solutions, products and services

To be the industry’s partner of choice

2. Create consistent shareholder value by generating strong cash flows and moving operating margins up the margin curve through customer-centric and superior technical and business solutions

A balanced sector portfolio

INVESTMENTS AND CONCESSIONS

Expansion into new concession equity and revenue streams, eg power, infrastructure contracts, etc

MANUFACTURING AND CONSTRUCTION MATERIALS

Adding repeat income streams aligned to the construction value chain

CONSTRUCTION

Focusing on the upper end of the value chain from constructor to project leader

INVESTMENT

ACQUISITIVE

ORGANIC

Geographic focus in selected territories
GROUP AT A GLANCE – SERVICE OFFERING

Provider of integrated building, infrastructure and engineering solutions

<table>
<thead>
<tr>
<th>BUSINESS SECTOR</th>
<th>INVESTMENTS AND CONcessions</th>
<th>PROPERTY DEVELOPMENTS</th>
</tr>
</thead>
<tbody>
<tr>
<td>DISCIPLINE</td>
<td>INFRASTRUCTURE CONcessions</td>
<td>PROPERTY DEVELOPMENTS</td>
</tr>
<tr>
<td>STRATEGIC DIRECTION</td>
<td>• Large-scale infrastructure developments and concessions  • Selected investments  • Selected equity participation</td>
<td>• Creation of quality property investment assets with a spread across commercial, industrial, retail and specific residential properties  • Selected investments  • Selected equity participation</td>
</tr>
<tr>
<td>BUSINESS UNIT/CLUSTER</td>
<td>INFRASTRUCTURE CONcessions</td>
<td>PROPERTY DEVELOPMENTS</td>
</tr>
<tr>
<td>FEASIBILITY</td>
<td>• Large-scale infrastructure developments and concessions  • Selected investments  • Selected equity participation</td>
<td>• Creation of quality property investment assets with a spread across commercial, industrial, retail and specific residential properties  • Selected investments  • Selected equity participation</td>
</tr>
<tr>
<td>DESIGN</td>
<td>• Large-scale infrastructure developments and concessions  • Selected investments  • Selected equity participation</td>
<td>• Creation of quality property investment assets with a spread across commercial, industrial, retail and specific residential properties  • Selected investments  • Selected equity participation</td>
</tr>
<tr>
<td>CONSTRUCTION</td>
<td>• Large-scale infrastructure developments and concessions  • Selected investments  • Selected equity participation</td>
<td>• Creation of quality property investment assets with a spread across commercial, industrial, retail and specific residential properties  • Selected investments  • Selected equity participation</td>
</tr>
<tr>
<td>MATERIALS SUPPLY/PROCUREMENT</td>
<td>• Large-scale infrastructure developments and concessions  • Selected investments  • Selected equity participation</td>
<td>• Creation of quality property investment assets with a spread across commercial, industrial, retail and specific residential properties  • Selected investments  • Selected equity participation</td>
</tr>
<tr>
<td>OPERATIONS AND MAINTENANCE</td>
<td>• Large-scale infrastructure developments and concessions  • Selected investments  • Selected equity participation</td>
<td>• Creation of quality property investment assets with a spread across commercial, industrial, retail and specific residential properties  • Selected investments  • Selected equity participation</td>
</tr>
</tbody>
</table>

FOCUSED GEOGRAPHIC DIVERSIFICATION
• A share of the over-border markets in Africa, the Middle East and Eastern Europe, carefully chosen and well managed, achieves higher margins
**MANUFACTURING AND CONSTRUCTION MATERIALS**

- Adding repeat income streams aligned to the construction value chain
- Acquisitive and organic growth

**CONSTRUCTION**

- Focusing on the upper end of the construction value chain, from contractor to project leader through alliances with technology partners
- Market positioning and capacity building
- Organic growth

<table>
<thead>
<tr>
<th>BARNES REINFORCING INDUSTRIES</th>
<th>EVERITE BUILDING PRODUCTS (EVERITE)</th>
<th>QUARRY CATS</th>
<th>GROUP FIVE PIPE</th>
<th>COSMOS BUILDING SUPPLIES</th>
<th>SKY SANDS BUILDING AND HOUSING</th>
</tr>
</thead>
</table>

**MANUFACTURING AND CONSTRUCTION MATERIALS**

**CONSTRUCTION**

- Group Five maintains the ability to gear up quickly to take advantage of opportunities in its selected target markets
Major infrastructure developments and concessions

- Development of projects in the transport sector, particularly roads and airports
- Lead consortium partner for the successful bid preparation, submission and construction of the King Shaka International Airport in KwaZulu-Natal
- Toll road development and transport infrastructure delivery in South Africa and Eastern Europe

Countries of operation: Southern Africa and Eastern Europe

Energy projects

- Active development partner to independent power developers and power island equipment manufacturers on power generation projects, with a track record of fixed-price, on-time delivery of energy producing assets
PROPERTY DEVELOPMENTS

Commercial developments

- Sizwe Ntsaluba office park, Woodmead, Gauteng: Development of a sectional title office complex of approximately 8 000m²

Investment opportunities

- Investment in the Waterfall development company for the development of commercial property adjacent to N1 highway between Midrand and Sandton in Gauteng

Retail developments

- The Gantry, Fourways, Gauteng: A complex of specialist showrooms and a restaurant anchored by Sevens furniture store
- Corner on the Straight, Fourways, Gauteng: 7 447m² sectional title showroom development
- Midwater Mall, Middelburg, Mpumalanga: The first retail centre of its kind in the town, offering 8 000m² of lettable area anchored by national retailers
- Chichiri Shopping Centre, Blantyre, Malawi: The first major shopping centre to be built in Malawi was developed on a turnkey basis by Group Five

Residential developments and lifestyle estates

- Jackal Creek golf estate, Honeydew, Gauteng: A 160 ha golf estate
- Eagle Ridge Estate, Howick, KwaZulu-Natal: Retirement development of freestanding homes
- Carlswald townhouses complex, Midrand, Gauteng: 188 units offering full or sectional title

Investment opportunities

- Investment in the Waterfall development company for the development of commercial property adjacent to N1 highway between Midrand and Sandton in Gauteng
Everite Building Products: Fibre-cement building products

The structure comprises a lightweight steel frame clad with Everite cladding and lined with Everite flat sheets. A variety of external and internal finishes can be applied depending on a client’s specification.

Group Five Pipe

Large diameter spirally welded steel pipes with optional lining and coating

Barnes Reinforcing Industries

Rebar | Weld mesh | Brickforce | Binding wire

Nutech building products

Nutech’s weather resistant qualities make it a popular and attractive alternative to timber and metal building products, particularly in coastal areas. The product range includes decorative cladding which can be used to create an attractive weather and waterproof finish to interiors and exteriors.

Steel pipe manufacture

Using international technology and locally produced steel, spirally welded steel pipes up to three metres in diameter are manufactured at the Group Five Pipe factory in Gauteng. Steel pipes have been successfully used as piles on deep water projects.

Fibre cement pipes

Everite’s Nutech stormwater pipes are manufactured to the exceptionally high standards demanded by local and international users. Manufactured in sizes ranging from 150mm to 1800mm, the conventional use of the fibre-cement stormwater pipes has been extended to include manholes, channels and decorative colonial style columns.

System house

The structure comprises a lightweight steel frame clad with Everite cladding and lined with Everite flat sheets. A variety of external and internal finishes can be applied depending on a client’s specification.

Reinforcing steel

Group Five Manufacturing, in 50/50 joint venture agreement with the Barnes Group of companies, has formed Barnes Reinforcing Industries, suppliers of rebar, weld mesh, brickforce and binding wire.
Quarry Cats
Crushing | Screening

Cosmos Building Supplies
Construction materials

Sky Sands
Plaster | Washed sand

Bernoberg
Cement extender

Quarry Cats
Quarry Cats holds the mining, crushing and screening contracts to numerous rock dumps around South Africa. The company is involved in all aspects of metal recovery, crushing, mobile crushing, quarrying, screening and treating as well as mining and selling rock on its own behalf and contract mining for clients. The business comprises three entities:

Commercial aggregates in Gauteng: Ekurhuleni Dolomite Quarry and Zimbiwa Sand and Stone Quarry

Contract crushing (National): Kathu, Secunda, Middelburg, Cato Ridge and Letseng (Lesotho)

Cosmos Building Supplies
Cosmos Building Supplies has been established to supply construction materials to the industry in the rapidly developing Waterval area between Midrand and Sandton in Gauteng.

Bernoberg
Bernoberg is a small niche manufacturer of cement extender. Granulated blast furnace slag, a by-product of the steel-manufacturing process, is milled and sold in bulk form to ready-mix concrete producers.

Afrimix (Gauteng): Ready-mix concrete
Afrimix operates from six locations in Gauteng and supplies ready mixed concrete and mortars to the building and civil engineering industries.

Sky Sands
Sky Sands is involved in the supply of plaster and washed sand products to building materials merchants, the building industry and the precast concrete products industry. The company has exploitable sand reserves estimated to be in excess of 25 years of production, together with further mining opportunities on the Sky Sands properties.
Commercial developments | Educational facilities | Goldflex precast building systems | Healthcare facilities | Hotels and leisure facilities | Industrial premises | Large scale residential housing | Mining accommodation and facilities | Refurbishments | Retail facilities | Correctional services facilities

**Hotels, luxury and sporting facilities**
- Johannesburg athletics stadium, Gauteng
- Cycle lab and Golfers Club, Fourways, Gauteng
- Hilton Hotel, Sandton, Gauteng
- Fancourt golf estate, George, Western Cape

**Housing**
- Anglo Platinum, Burgersfort, Mpumalanga: 300 houses
- Anglo Platinum, Rustenburg: 700 residential units
- Potgietersrus Platinum, Limpopo: Mothlotlo relocation project: 956 houses and associated infrastructure
- Potgietersrus Platinum, Limpopo: Ga-Pila relocation project: 810 houses and associated infrastructure

**Luxury residential developments**
- Ocean View, Strand, Western Cape: Multi-storey luxury apartments
- Michelangelo Towers, Sandton, Gauteng: Multi-storey mixed use development
- The Pearls, Umhlanga Rocks, KwaZulu-Natal: Complex of low- and high-rise apartment blocks
- Bedford Square, Gauteng: One of many luxury townhouse complexes in the region

**Retail developments**
- Cedar Square, Fourways, Gauteng: Retail centre with shops, cafes, restaurants and cinemas
- Vangate shopping mall, Athlone, Western Cape: Eastern style shopping mall catering to the local Muslim community
- Trade Route shopping centre, Lenasia, Gauteng: Double-storey mall with basement parking
- Jabulani Mall, Soweto, Gauteng: Shopping mall with restaurants and cinemas
Educational

- Crawford College: Three campuses in Gauteng and one in KwaZulu-Natal
- University of Cape Town: Educational facilities and residences
- University of the Western Cape: Educational facilities
- Peninsula Technikon, Port Elizabeth: Library

Industrial developments

- Checkers warehouse, Centurion, Gauteng
- ABI bottling plant, Durban, KwaZulu-Natal
- LG warehouse, Elandsfontein, Gauteng: Refurbishment of existing building

Refurbishments and renovations

- Discovery Health, Sandton, Gauteng: Connecting and refurbishing two old buildings with a common foyer and creating basement parking
- Mine hostels, Rustenburg, North West Province: Refurbishment of 85 hostel blocks from dormitory style to three-bedroom one-bathroom units for Anglo Platinum
- Sandton City, Gauteng: Refurbishment and extensions to the cinema complex
- Edward Nathan Building, Sandton, Gauteng: Major renovations and refurbishment to existing building

Commercial developments and banks

- The Bank of Tanzania, Dar-es-Salaam, Tanzania: High-rise, twin towers with parking and conference centre
- The Bank of Mauritius, Port Louis, Mauritius: High-rise building with glazed façades
- Vodacom: Six phases of development at Voda Valley, Midrand, Gauteng
- Dimension Data Campus, Bryanston, Gauteng: 18 low-rise buildings with a common basement
- 3M head office, Woodmead, Gauteng: Double-storey office block with extensive landscaping
Mining infrastructure
- Kansanshi copper mine, Zambia: Multi-disciplinary contracts for First Quantum Minerals
- Modikwa platinum mine, Limpopo: Multi-disciplinary civils and engineering contracts for Anglo Platinum
- Aflease Uranium Project, Klerksdorp, North West Province: Civils works for bunded areas for uranium process plant

Oil refineries
- Sapref, KwaZulu-Natal: LION (Large Increase in Octane Number) project: Civil works and manufacture and installation of heavyweight concrete piperacks
- Sasol: Multiple contracts for Sasol in KwaZulu-Natal, Mpumalanga and Free State
- Engen, KwaZulu-Natal: Maintenance shutdowns

Dams, reservoirs and pipelines
- The Maguga Dam, Swaziland: Construction of a 750m long and 113m high clay core rock face dam
- The Berg River Dam (as a member of the Berg River Dam Project Joint Venture (BRPJV)), Franschhoek, Western Cape: Construction of a 60m high, 990m long concrete faced rock fill dam
- VRESAP: Vaal River Eastern Augmentation Project: Civil works for the installation of 120km of pipeline

Roads, interchanges and bridges
- Cradock to Tarka Bridge, Eastern Cape: Upgrade of the N10 including two road over river bridges
- Chirundu Bridge, Zambia/Zimbabwe border: A 400-metre long concrete bridge constructed using the balanced cantilever method
- Interchanges, KwaZulu-Natal: Sibaya Casino Interchange, Nseleni Interchange, Midlands Mall Interchange

CONSTRUCTION – CIVIL ENGINEERING

Industrial infrastructure | Mining infrastructure | Petroleum, oil and gas civil works | Roads and highways | Port and marine structures | Water and sanitation facilities | Airport paving | Bridges and interchanges | Canals and pipelines | Contract mining and infrastructure | Dams and reservoirs | Rail projects | Township infrastructure | Fluid distribution and storage | Telecommunications infrastructure | Specialist concrete sliding
Water infrastructure

- Waterval waste water treatment works, Gauteng: Construction of a new 50m³/day Module 4 waste water treatment works at the existing Waterval plant
- Sunderland Ridge waste water treatment works, Gauteng: Construction of a 20Ml per day activated sludge module
- St Martins sewage works, Mauritius: Major extensions to the existing St Martins sewage works in Mauritius in joint venture with General Construction

Industrial infrastructure

- Mondi, Richards Bay, KwaZulu-Natal: RB 720 Expansion at Mondi: Civil work for the expansion project
- SAPPI SAICOR – Amakhulu Project, KwaZulu-Natal: Civil works for the expansion project
- Mittal Steel Vanderbijlpark, Gauteng: Ongoing civil and maintenance work at the plant

Marine civils

- Dry Bulk terminal Jetty, Richards Bay, KwaZulu-Natal: Construction of a 342m x 67m jetty constructed over the sea
- Durban harbour, KwaZulu-Natal: Widening and deepening Durban harbour
- Morna jetty, Mozambique: Construction of a materials handling jetty

Telecommunications

- Concrete microwave towers: Various locations around South Africa
- MTN Zambia: Construction of switches for MTN in Kitwe and Lusaka
- Vodacom base stations: Approximately 50 erected at various locations around South Africa
Oil and gas

- Greater Takula Area expansion project, Cabinda, Angola: SMEIP installations associated with the expansion of the plant
- Tank 11, Cabinda, Angola: Construction of a 600,000 barrel oil storage tank, 91m in diameter and 16m high, including construction of the 96m diameter concrete slab, platework and piping installations

Mining

- Bogoso gold mine, Ghana: One of many gold mines in Ghana where the group has been responsible for SMEIP installations
- Langer Heinrich uranium mine, Namibia: Structural steelwork and mechanical erection at the leach area, platework and piping erection and the supply and installation of electrical equipment
- Geita gold mine, Tanzania: Construction of workshop, associated buildings and infrastructure installations and structural, mechanical, electrical, instrumentation and piping
- Ruashi copper mine, DRC: 1) Dismantle existing copper/cobalt process plant in South Africa, transport it and install in Ruashi in the DRC 2) Project management, materials supply, construction of process plant with associated infrastructure

Power and energy

- Ibom 180MW gas-fired power station, Nigeria: The project was the group’s first power and energy project in the independent African power market and its largest ever contract in West Africa
- Aba IPP: 130MW gas fired power station in Abia State, Nigeria

CONSTRUCTION – ENGINEERING PROJECTS

Power distribution, electrical, instrumentation and controls I Oil and gas I Steelwork, mechanical and piping I MEIP offering single or multi-disciplinary services I Turnkey project packages I Fabrication and erection of pipelines and structural steel I Industrial plant maintenance I Life-cycle asset management I Planning and executing shutdowns/turnarounds
Electrical and instrumentation

- Ruashi copper concentrator plant, DRC: Electrical and instrumentation installations
- Langer Heinrich uranium mine, Namibia: Supply and erection of the electrical and instrumentation project: installation of 3km of cable racking and 250km cable
- Obuasi gold mine, Ghana: Refurbishment project: Supply and erection of electrical works for the upgrade and rehabilitation of the process plant
- Mondi RB720 Project, Richards Bay, KwaZulu-Natal: Electrical instrumentation work for the digester and bleaching plant
- Mittal Steel, Newcastle, KwaZulu-Natal: Electrical installations for the pulverised coal injection plant included a control room and IT systems

Plant maintenance, shutdowns and turnarounds

Group Five provides teams of specialists undertaking planned maintenance, shutdowns and turnarounds on long-term maintenance contracts for valued clients including Engen, Chevron Caltex, SAPPi, Huntsman Tioxide, Huletts and Sapref.
Having established its operations in the Middle East early in 2004, Group Five specialises in multi-disciplinary contracts involving heavy civil engineering, roads, earthworks, building and MEP, centred round the challenging and fast-track environment of Dubai.

**Dubai International Airport, Dubai**
- Mega cargo terminal: The construction of the terminal and car park in joint venture consisted of vast and complex civils structures encompassing multi-disciplinary activities through to the intricate fittings and finishes of this prestigious project.
- Terminal 2 Ultimate Expansion: The complete refurbishment of the existing terminal building and construction of a new extension, in a 12 month turnkey contract including all aspects of the construction from infrastructure through to mechanical and electrical installations, signage and baggage handling systems.
- Duty free warehouse: A joint venture contract for the foundations and concrete framework comprising the warehouse, five levels of offices, two levels of stacking, all constructed using a combination of pre-cast concrete and in-situ beams.
- Central utilities complex: The complex houses the cooling systems for all the chilled water requirements of the new concourse and Terminal 3, amongst other strategic airport cooling system requirements.

**World Central International Airport, Jebel Ali, Dubai**
- Ground Service Equipment tunnel (GSE): A 830m long x 36m wide and long by 11m deep tunnel, comprising two ramps and a 280m fully enclosed section.
- Underpass and pump station works: Civil works for the construction of a 463m long by 42m wide underpass with a 40 metre double lane overpass and separate pump station.

**Dubai City**
Emirates aeroplane engine test centre: With Emirates Airlines and General Electric as the client, Group Five was the main contractor for the civils, roads and MEP construction of the facility which caters for engines generating up to 115,000 pounds.
Operations in Gauteng, KwaZulu-Natal and the Western Cape offer a service throughout southern Africa, Angola and selected countries in West and East Africa with the following:

Construction plant hire  • Tower cranes
  • Material handlers
  • Concrete batch plants
  • Mobile cranes (15 – 220 tons)
  • Brick plants
  • Concrete pumps
  • Ready-mix trucks

Formwork and scaffolding
  • Multi-form systems (combination of walling and decking in conjunction with multi-form beams and props)
  • Formwork consumables (full range of economy form tie systems, tie-rods and washers, B-clamps and C-clamps)
  • Complete Quickstage system (to be used as access scaffolding and/or light duty support work for decks)

Roads and earthworks plant
  • Earthmoving equipment
  • Asphalt batch plants and paving equipment
  • Crushing and quarrying equipment
  • Recycling equipment

Structural steel manufacture
  Manufacture of:
  • Purpose made construction plant and equipment
  • Ready-mix drums
  • Heavy duty load tested concrete buckets
  • Holding down bolts and cast-in items
  • Small to medium sized steel structures
  • Purpose made formwork (column shutters)
**BEE PARTNERS**

Group Five became the first company in the industry to finalise its BEE transaction in 2005. In 2006 and 2007 it was rated the most empowered company in the basic industries sector of the JSE.

- Two broad-based entities, iLima Group and Mvelaphanda Group Ltd, hold 21.6% of Group Five and current and future black management and broad-based employees hold 4.5%.

- The transaction includes a unique enterprise development agreement with iLima, a new BEE ownership entrant with construction-specific skills. iLima works with Group Five to fast-track transformation to the right skills base at the right levels in the company.

- Mvelaphanda has been brought in as a strategic partner due to its involvement with Nepad and its comprehensive network in Africa, particularly in the oil, gas and mining fields, which are our stated areas of ambition in Africa.

- Group Five Chairperson, Philisiwe Buthelezi is the first black female Chairperson in the sector.

**SOME SIGNIFICANT AWARDS IN 2006 & 2007**

*Financial Mail* Top Empowerment Companies 2006 & 2007
- Most empowered company in basic industries sector of the JSE
- 9th position overall on the JSE 2006
- 5th position in enterprise development ranking 2006

*FinWeek’s* Top 200 Listed Companies 2007
- 17th position

*Sunday Times* Top 100 Companies 2006 & 2007
- 15th position 2006
- 13th position 2007
- Ranked as Royal Company 2006 & 2007

Concrete Society of South Africa
- Fulton Award commendation 2007: Civil Engineering category: Maguga Dam regulating weir
- Fulton Award commendation 2007: Construction techniques: Cradock to Tarka River bridges

Safety achievements
MBA National Safety Awards:
2007 • R200m – R300m First Place: Sandhurst Towers, Sandton, Gauteng
2006 • R200m – R300m Third place: Sandhurst Towers, Sandton, Gauteng
- Engineering for GTA at Malongo, Angola: 1.5-million injury-free man-hours
- AX222/222B, Dubai: 2-million injury-free man-hours
- Chevron: Caltex refinery shutdown, Cape Town: Outstanding safety performance